

Contents

Acknowledgements — V

List of Abbreviations — XI

I Introduction: Rebuilding a Continent — 1

- 1 Literature — 3**
 - a Organisation Todt and the German Construction Sector — 4**
 - b The Debate on Entrepreneurial Freedom in the Third Reich — 14**
 - c Principal-Agent Theory and Contract Types — 22**
- 2 Argument and Structure of the Thesis — 29**
- 3 Sources — 31**

II The German Construction Sector between Crisis and War — 35

- 1 Construction in the Third Reich: An Overview — 35**
 - a Structure of the Sector — 36**
 - b The National Socialist Building Boom: From Work Creation to Excess Demand — 42**
 - c Drop in Domestic Demand: The Second World War — 55**
- 2 The Rise of Organisation Todt — 61**
 - a Fritz Todt and the Reichsautobahnen — 62**
 - b The Autobahn Contractors — 66**
 - c The Westwall: Birthplace of the OT — 76**

III State Regulation of the German Construction Sector — 85

- 1 Wages and Prices During the National Socialist Construction Boom — 85**
 - a Institutions Monitoring Wages and Prices — 85**
 - b The Upward Pressure on Wages in Construction — 88**
 - c Further Price-Increasing Factors — 93**
 - d The Limitations of the Official Wage and Price Statistics — 97**
- 2 The Struggle for Wage and Price Controls — 103**
 - a Attempts to Limit Wage Rises — 104**
 - b From Cost-Plus to Fixed-Price Contracts — 108**
 - c Construction Procurement in the Third Reich: an Example from 1942 — 113**
- 3 Attempts at Central Steering under the Four Year Plan — 116**
 - a The Restriction of Labour Mobility — 116**
 - b The Call for a Strong Man in the Construction Sector — 121**
 - c A “Minister for Construction”: The GB Bau — 124**

- 4 Limiting Profits — **138**
 - a Assessing Entrepreneurial Profits in Construction — **139**
 - b Construction Companies' Capital Adjustments after 12 June 1941 — **148**
 - c Limiting and Collecting Excess Profits — **151**
- IV German Construction Activities in Occupied Europe: The Case of Norway — 159**
 - 1 The Organisation Todt in Wartime Europe — **159**
 - a Expansion into Occupied Europe — **159**
 - b Legal Status of the OT Firms and Militarisation of the Workforce — **163**
 - c Reorganisation under Albert Speer — **173**
 - 2 The Establishment of Einsatzgruppe Wiking — **177**
 - a The Wiking Order of 13 May 1942 — **177**
 - b The Reluctant Organisation: OT's Railway Project in Northern Norway — **182**
 - c Organisational Structure and Administrative Personnel — **195**
 - 3 Cost of EW's Projects and their Impact on the Norwegian Economy — **200**
 - a The Cost of the German Occupation of Norway — **201**
 - b Einsatzgruppe Wiking's Funding Mechanism — **207**
 - c Norwegian Construction Activities during the Occupation — **213**
 - 4 GB Bau in Occupied Norway — **218**
 - a Establishing a Central Construction Authority in Occupied Norway — **219**
 - b Monitoring and Steering Norwegian and German Construction Activities — **223**
 - c The Allocation of Building Materials — **227**
- V German Companies under Einsatzgruppe Wiking — 235**
 - 1 Entrepreneurial Motives and Scope of Action — **235**
 - a The Mobilisation of Einsatzgruppe Wiking's contractors — **235**
 - b Freedom of Contract under the OT – Findings from Occupied Europe — **241**
 - c Entrepreneurial Motives for an OT engagement — **245**
 - d Elements of Coercion: The Transport Ban and the Concentration of Firms — **250**
 - 2 Contracts and Price Regulation — **254**
 - a The Reich Commissariat's Attempts to Contain Construction Costs — **255**
 - b The Wiking-Bauvertrag: Return to the Cost-Plus Principle — **258**

- c Increasing Performance in a High-Risk Setting: The Efficiency-Output Contract — 263
 - d Information Asymmetries and Industrial Self-Responsibility — 276
 - 3 Labour — 281
 - a Einsatzgruppe Wiking's workers — 282
 - b Einsatzgruppe Wiking's pay system 1942–43 — 289
 - c Raising the Pressure: Einsatzgruppe Wiking's Efficiency Reforms of 1943 — 295
 - d Making Exploitation Manageable: OT's System of Performance Factors — 299

VI Conclusion — 309

Appendix — 315

List of Tables and Figures — 337

Sources — 341

Bibliography — 345

Index — 365